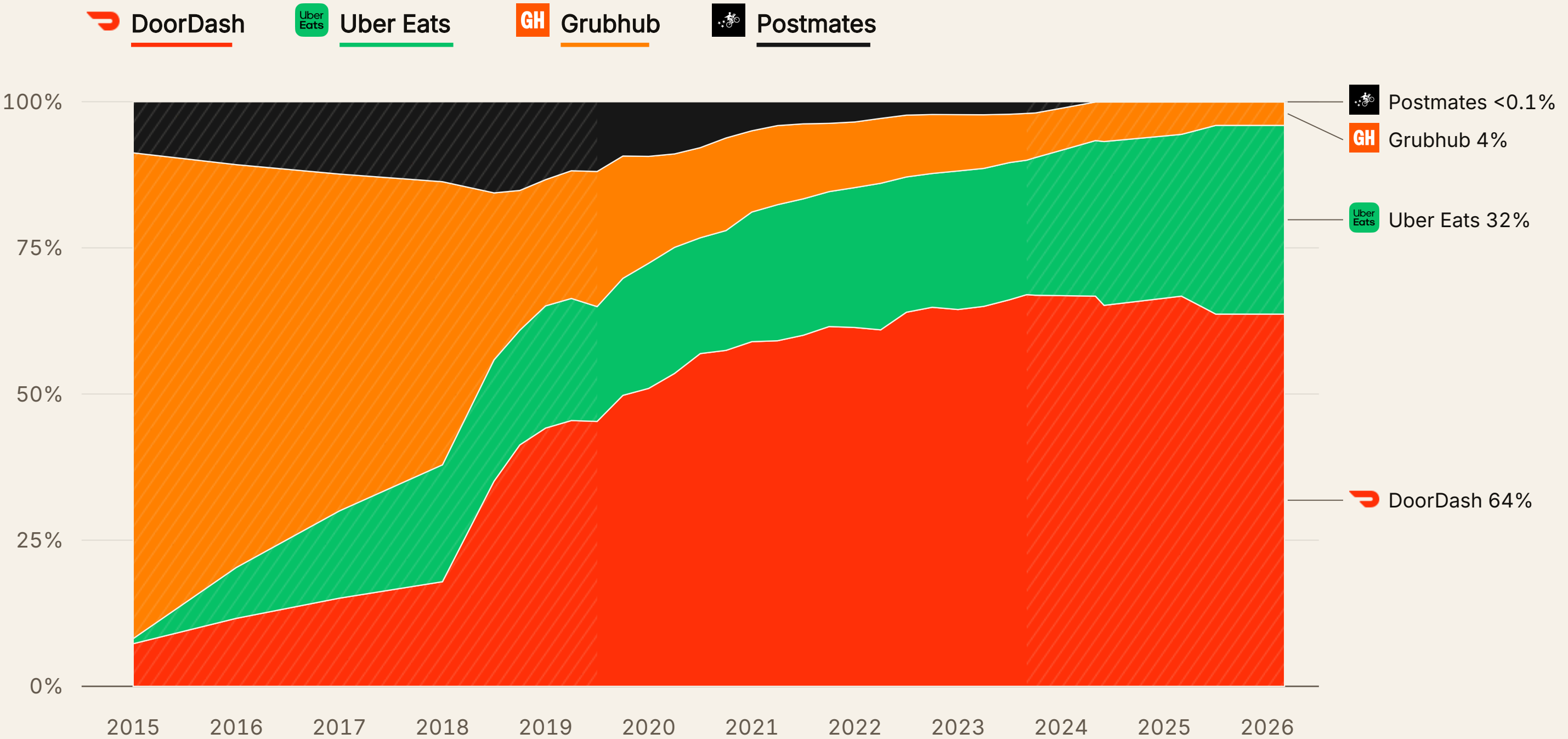


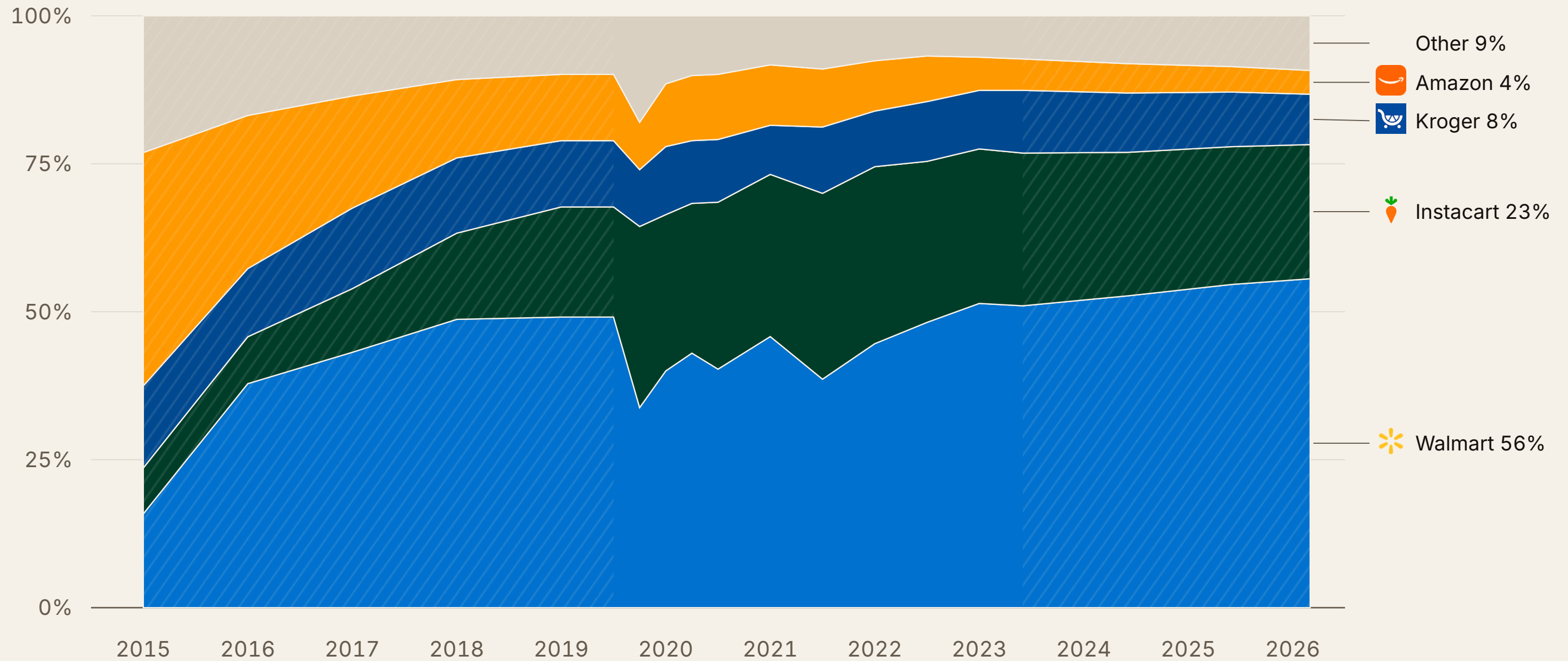
Grubhub once ran food. Now DoorDash does



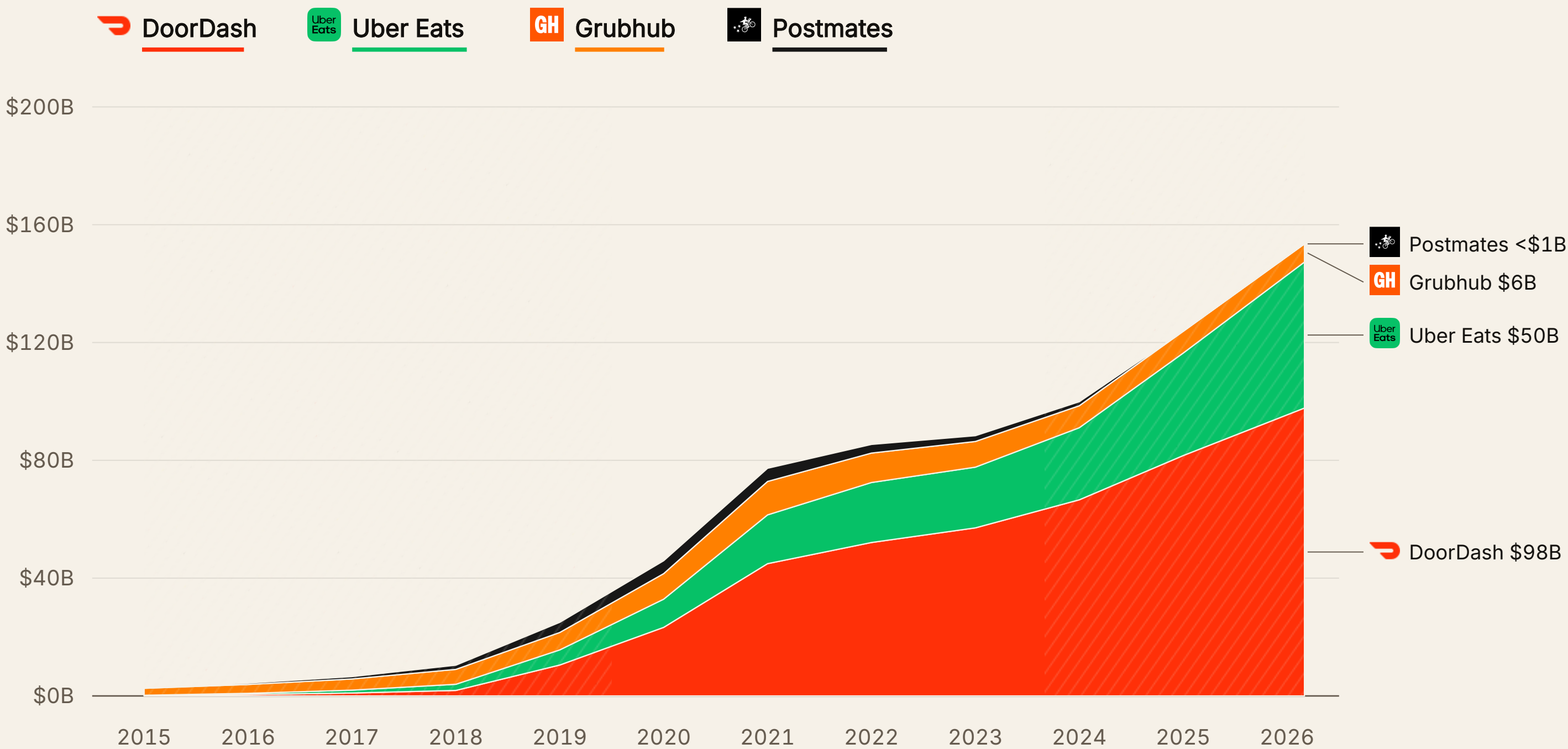
U.S. · share of 4 app groups · early years reconstructed; 2024–26 modeled · BSM / CE / filings

America ('s Groceries) run on Walmart

 Walmart  Instacart  Kroger  Amazon Other

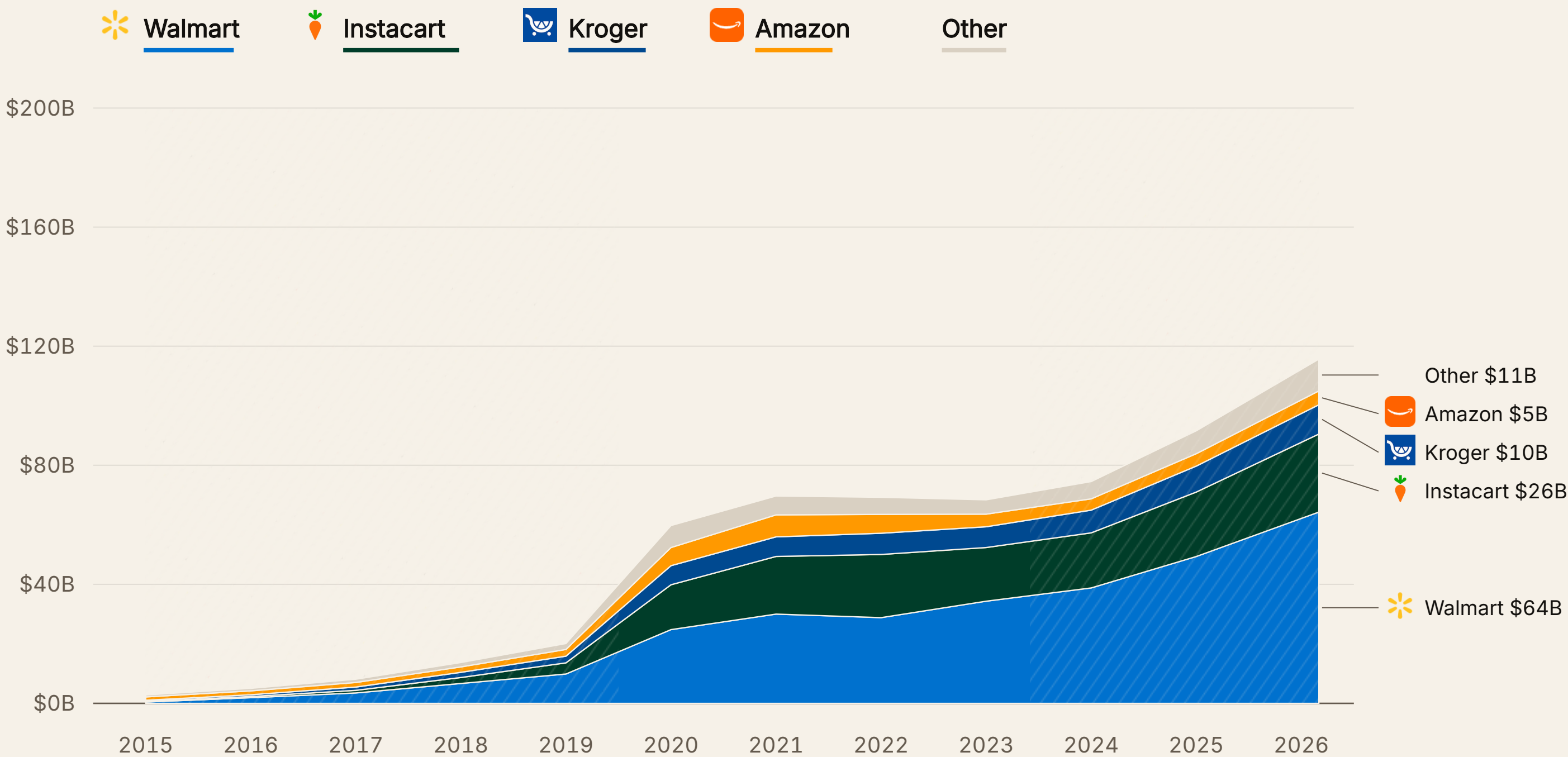


DoorDash leads food delivery spending



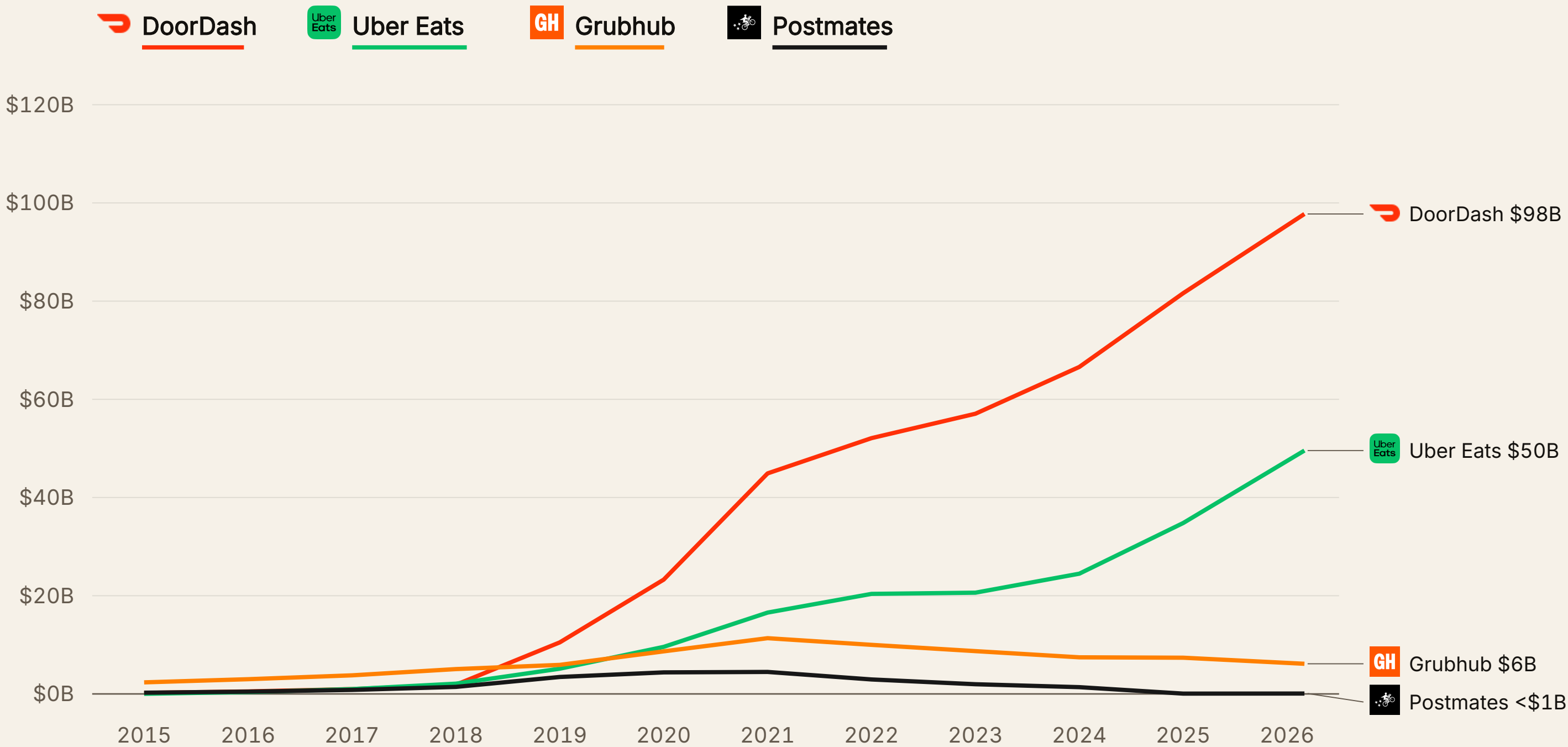
U.S. · 4 app groups · modeled annual order value / Q3 2026 pace · BSM / CE / filings

Walmart leads online grocery spending



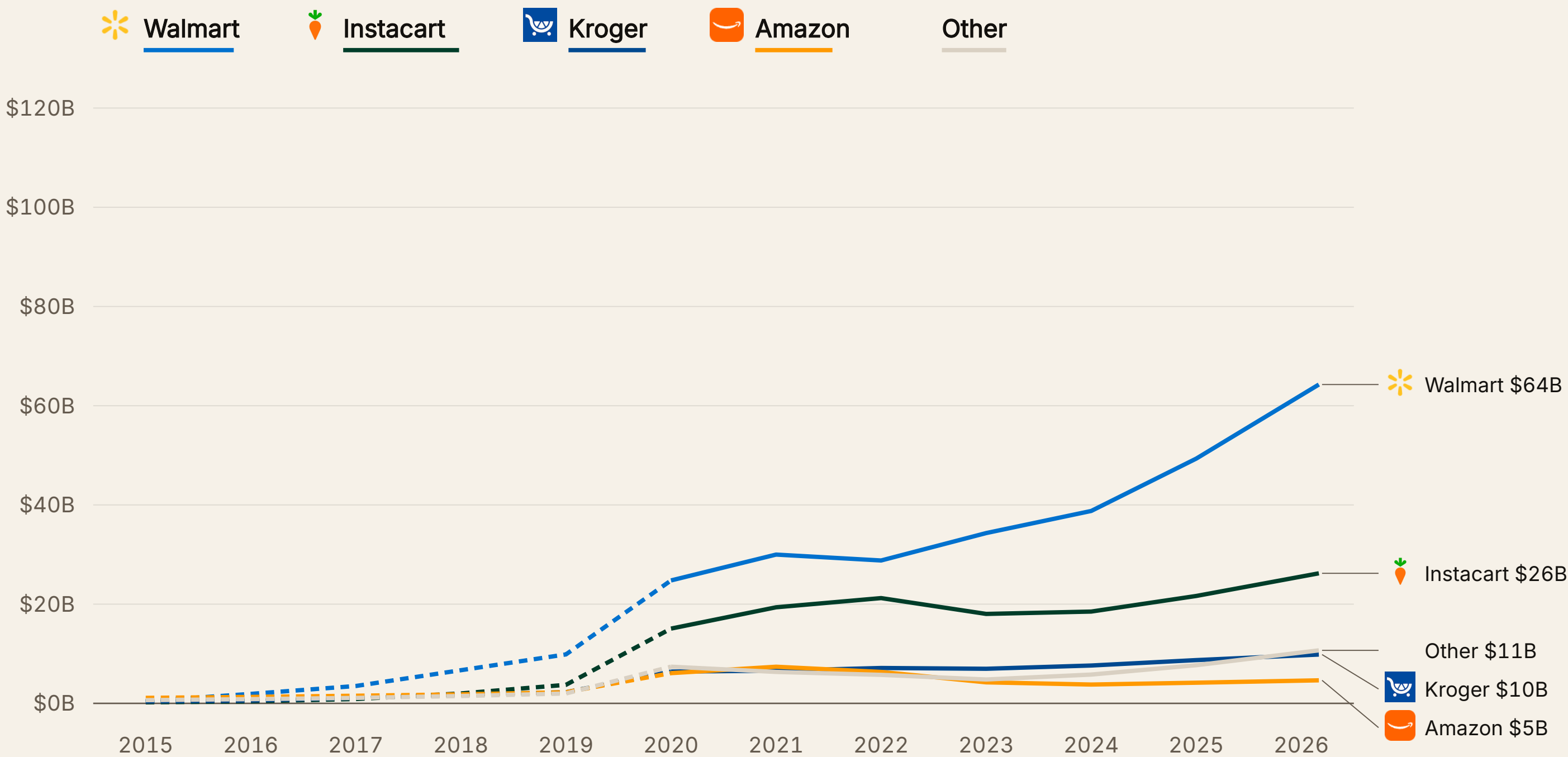
U.S. selected channels incl. pickup · 2015–19 reconstructed · modeled annual value / Q3 2026 pace · Yipit / BMC

DoorDash overtook Grubhub as delivery grew



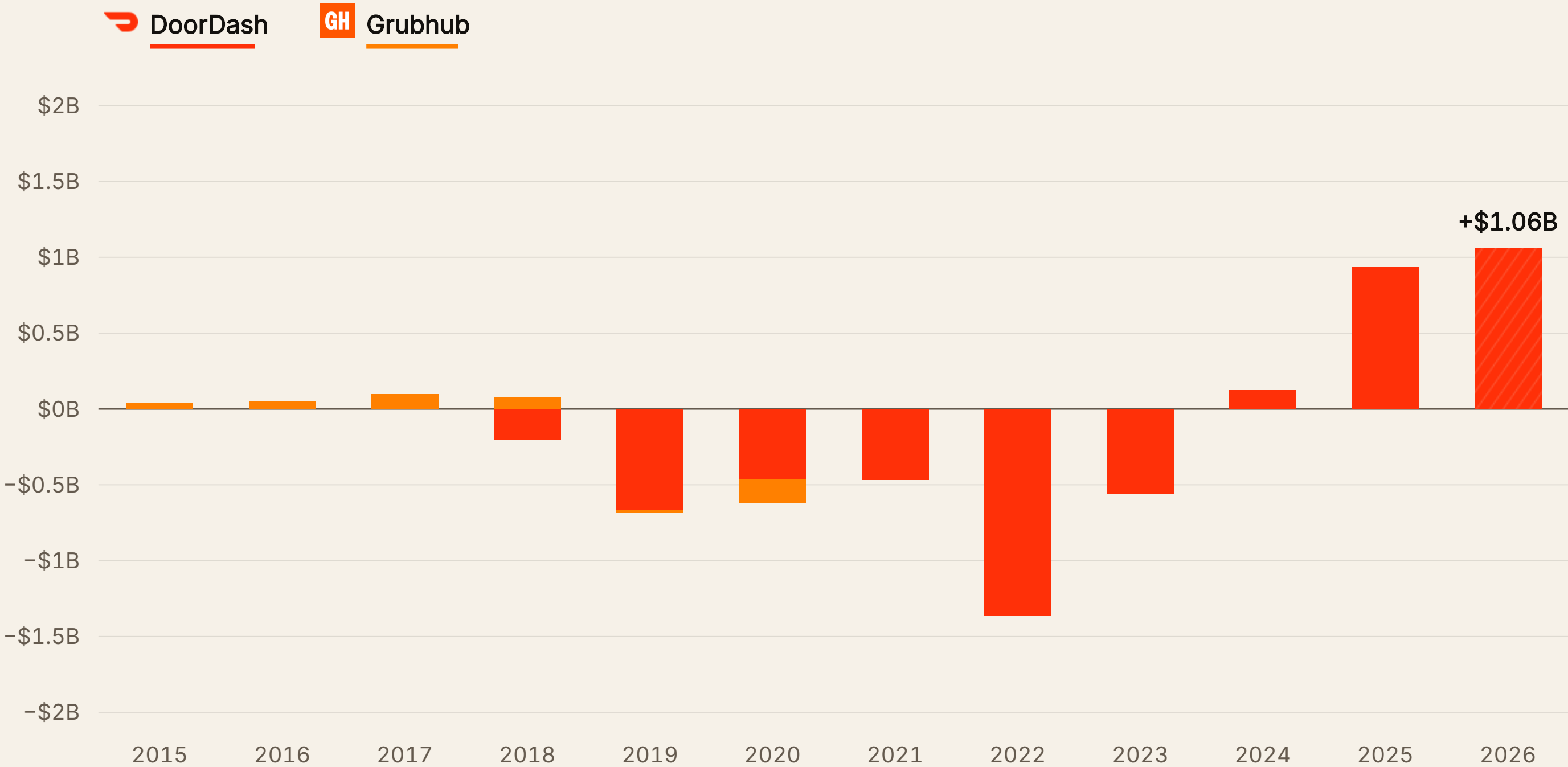
U.S. · 4 app groups · modeled annual order value / Q3 2026 pace · BSM / CE / filings

Walmart pulled ahead of online grocery rivals



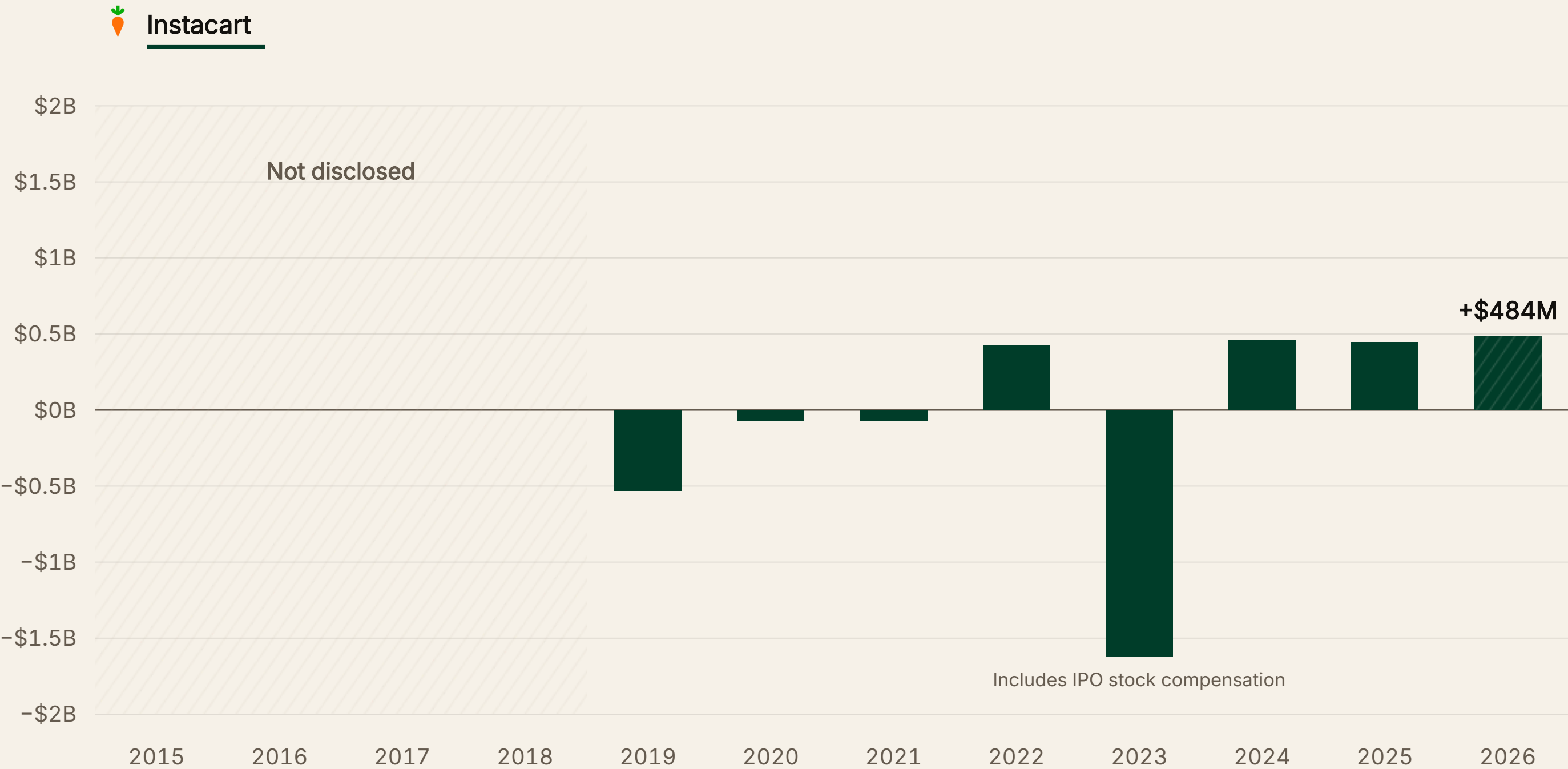
U.S. · modeled annual order value / Q3 2026 pace · 2015–19 reconstructed · Yipit / filings

DoorDash turned profitable in 2024



Reported DoorDash + historical Grubhub · company net income; coverage varies · 2026 TTM · SEC filings

Instacart lost \$1.6B in its IPO year



Reported Instacart only · company net income incl. noncash items · undisclosed years unfilled · 2026 TTM